Wisconsin's Approach to Trauma Sensitive Schools





Today's Work

Background:

Who are we and how did we get here?

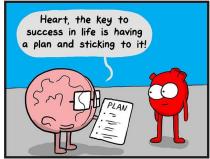
The TSS Initiative:

What is it? How are we implementing? Is it working?

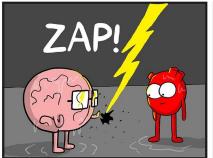
Implementation Barriers:

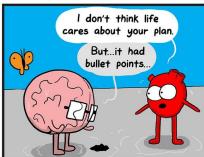
Common implementation concerns, regardless of school

Q&A





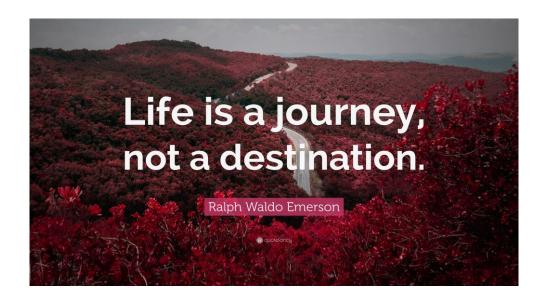




the Awkward Yeti.com



How Did We Get Here?





DPI Mission & Vision



Our **VISION** for Wisconsin is that **every** child is a graduate, college and career **ready**

No matter where you live in Wisconsin, our agenda is aimed at helping our kids succeed. To do so, we're focused on what matters most:



Keeping our kids healthy, safe, supported, and encouraged in school, every day



Promoting engaged learning that motivates all children to reach their full potential



Ensuring our educators are both inspired and empowered to teach every student



Fixing the broken school funding system so every district can thrive





DPI Mission & Vision

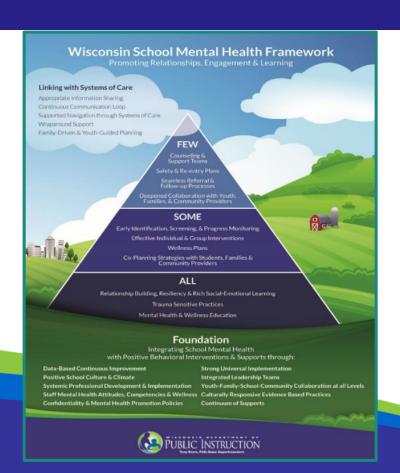


Keeping our kids healthy, safe, supported, and encouraged in school, every day

- Grow mental health supports for kids across all parts of the state
- Support and expand community learning centers as safe environments for extended learning
- Ensure every child has access to summer learning opportunities and nutritious meals
- Enhance school safety measures that address bullying, racism, and harassment



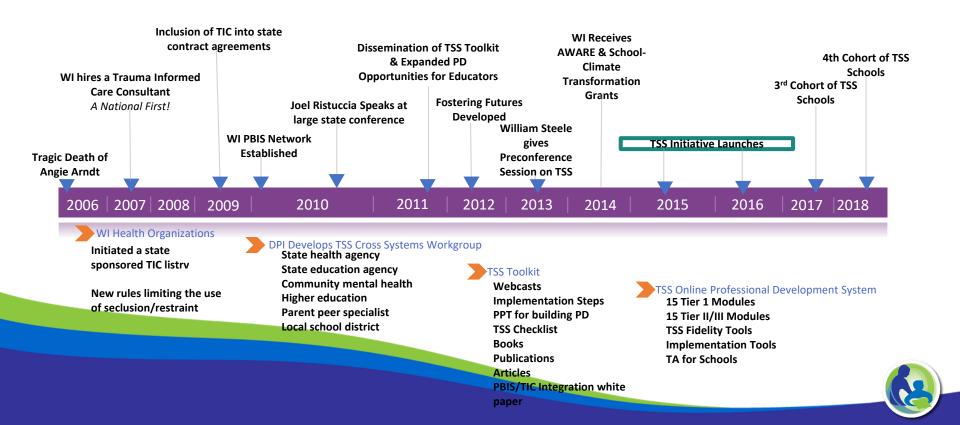
Background: About the Student Services/Prevention & Wellness Team







Background: A Timeline for Trauma Sensitive Schools in WI



Wisconsin's Trauma Sensitive Schools Initiative: Funding Sources

School Climate Transformation Grant & Project AWARE

- Supports module development
- Training of first 3 cohorts
- Training and TA

Wisconsin 17-19 Biennial Budget

- \$120,000 specifically allocated for TSS
- Supporting ongoing coaching, TA and content development





What Is a Trauma Sensitive School?

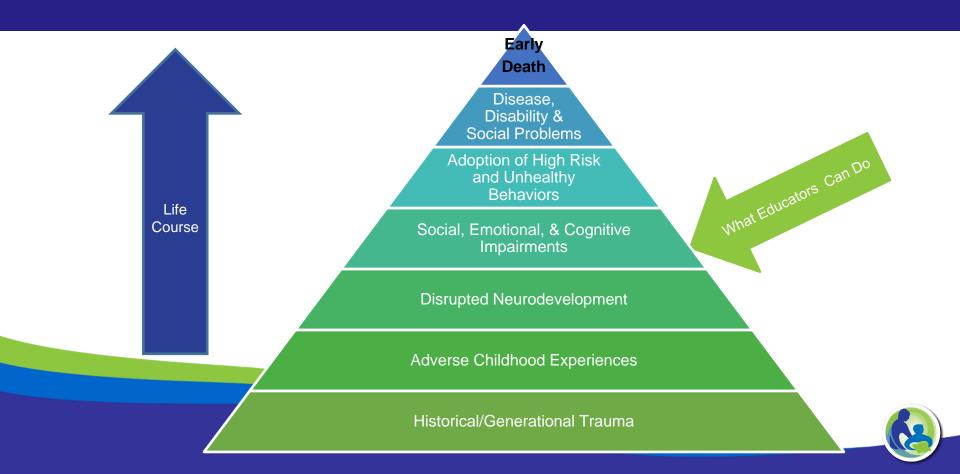
"Trauma Sensitive Schools (TSS) is an innovation in which schools infuse the core values safety, trust, choice, collaboration and empowerment into their Multi-level System of Support's practices, assessments and program adjustments.

TSS acknowledges the high prevalence of traumatic exposure for students, the importance of staff wellness and strives to meet the unique needs of all learners."

Black, P., Cook, E., & Daniel, S. 2017



The Influence of the Educator



The Whole School Approach

Efficient and effective way to meet students needs

- ACEs are common
- It is not always obvious who has been impacted by trauma
- Ensures help for the 'silent sufferers'

Proactive rather than reactive:

- Focuses on skills building, social emotional learning, and resiliency
- Linked back to school culture and expectations

Empowers all educators in the building

- Focuses on shifting adult perspectives
- Creates the opportunity for all adults to build resiliency and make a difference in student lives



Trauma Sensitive Schools: Theory of Change





Knowledge to Practice Spectrum

Trauma Aware School

Understanding the prevalence and impact of trauma on the school community

Trauma Responsive School

Beginning to embed trauma responses into student and school level concerns.

Trauma Sensitive School

A multi-year transformation process that seeks to embed sustainable changes into school culture, policies, practices and procedures



The TSS Initiative

Trauma Aware School

Trauma Sensitive Schools Awareness Training Trauma Responsive School

Integration of TSS into:

- PBIS
- SEL
- FBA/BIP
- Academic Supports

Trauma Sensitive School

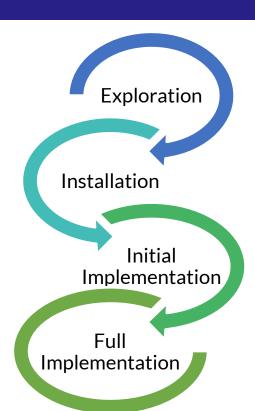
Trauma Sensitive Schools Project



TSS is a Journey

"Because no matter how much we know, children and families cannot benefit from interventions, supports and services that they do not receive

National Implementation Research Network, 2014





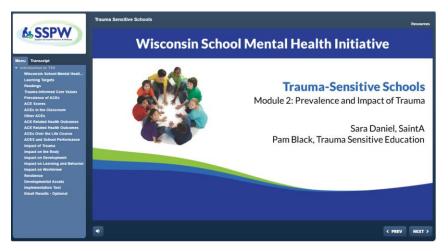
Source: National Implementation Research Network: https://nirn.fpg.unc.edu/learn-implementation/implementation-stages

TSS at the Universal Level: Digging Deeper

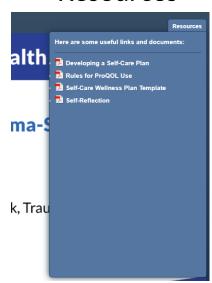


Approach: Wisconsin's TSS Professional Learning System

Content



Resources





Approach: Wisconsin's TSS Professional Learning System

Implementation Tools

Review Tool for School Policies, Protocols, Procedures & Documents: Examination Using a Trauma-Sensitive School Lens

Trauma-	Desired Characteristics of the	Consistency with the Desired Characteristic*					
Informed Care	Policy, Protocol, Procedure or	1	2	3	4	5	Cite evidence to support rating
(TIC) Value	Document	Very		Neutral or		Very	
(iic) value	Document	Inconsistent	Inconsistent	Not Sure	Consistent	Consistent	
	This policy, protocol, procedure or						
Safety	document:						
	 Reinforces listening to students' 						
	histories without judgment.						
	Emphasizes value for emotional and						
	physical safety for students, including						
	adapting usual approaches, if needed.						

Module #8: Assessment of School-Wide Social and Emotional Skills Instruction

Social Emotional Learning (SEL)Skill Category	Grade Levels/ Classrooms/Students	Time of Day/ Days of Week	Instructors	Practiced/ Reinforcement
Emotional Vocabulary				
Know feeling words and their meaning				
Identify personal feelings				
Use the correct vocabulary to describe feelings				
			1	I

Module #4: Self-Care Self-Care/Wellness Plan

Name:

Date:

Area of Need #1:

Current practice	
Goal Specific Measurable Time-limited	
Activities & objectives to meet the goal	



Partnerships











Wisconsin's Trauma Sensitive Schools Initiative

School Selection

- Application process based on readiness rather than perceived need:
 - Based on implementation science
 - Hexagon tool: https://nirn.fpg.unc.edu/learn-implementation/implementation-stages/exploration-readiness)
 - Urgency
- Regional Implementation Structure
 - Representation from each of the 12 WI Regional Service Agencies (CESAs)
 - External TA/Coach located regionally
 - 4 total regions

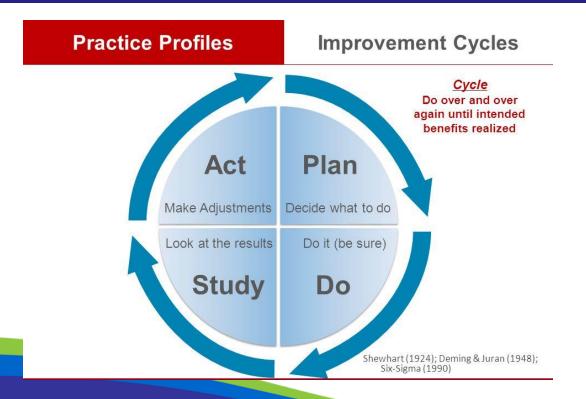


The TSS Kick-Off Preface to Project Expectations

- This project is intentionally designed to be *collaborative* and *responsive* to the needs of your buildings & districts. The overarching goal is to help support your school in the development of a trauma sensitive schools initiative that sustains beyond the lifetime of this program.
- This program is constantly growing and evolving thanks, in large part, to regular feedback from you!
- You will likely find many *successes*, but also *setbacks* on your journey. That is all part of the process of learning, growing and continuous improvement.
- Our pledge is to provide you with the requested *support* and *encouragement* as you work to move this project forward.



TSS Project: PDSA Model





TSS Project: Plan

Project Structure

- Selection of a team
 - Encouraged to use existing team focused on Multi-Tiered Systems of Support
 - Administration required. General education teacher leaders strongly suggested
- Selection of 2 internal coaches/TSS Champions
- Development of an annual action plan
 - Action plans are relevant to individual school/district context
- 1 or 2 whole team PD events a year
- Intensive coaching and technical assistance
 - 3-4 regional meetings per year with internal coaches only
 - 'reverse PD' model. Schools review online content on their own time and talk about implementation when they get together for their meeting



TSS Project: Do

Most Common Starting Action Items

- Staff wellness
- Professional Development
- Environmental changes
- Perspective Shift
- Positive staff culture
- Expanding partnerships
- Expanding and integrating teams



TSS Project: Study & Act

Evaluation

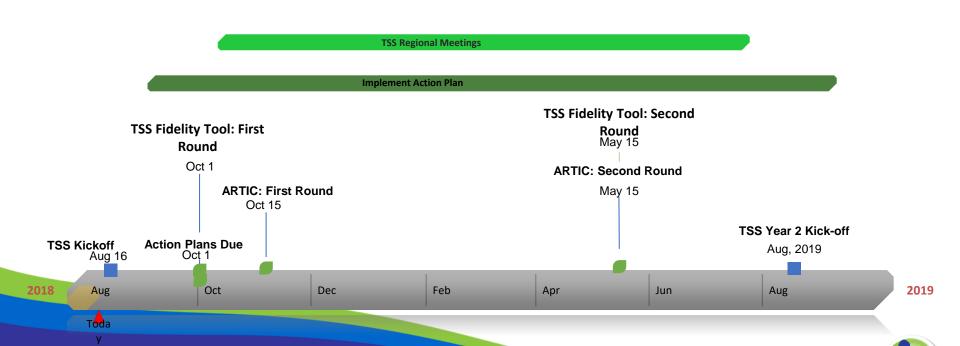
- WI DPI Trauma Sensitive Schools Fidelity Checklist
- Attitudes Related to Trauma Informed Care (ARTIC)
- Staff, Student, and Parent Climate Surveys (US Department of Education)
- Staff Attendance & Retention
- Interviews with Internal Coaches & Administrators
- Academic information

Year 2 & 3

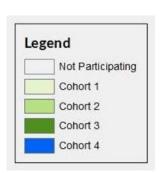
• Use data to make adjustments, redevelop action plan and continue

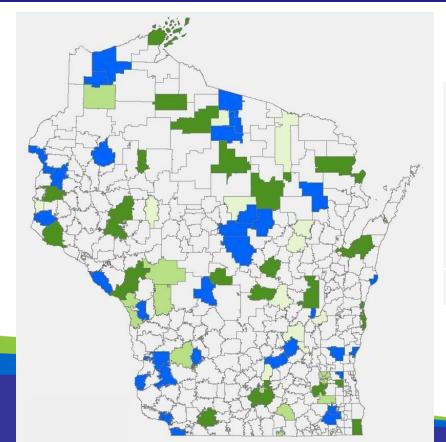


WI TSS Project Timeline



The Work Across the State





126

Districts/Schools



Outcomes

The evaluation of the Wisconsin TSS project will focus on...

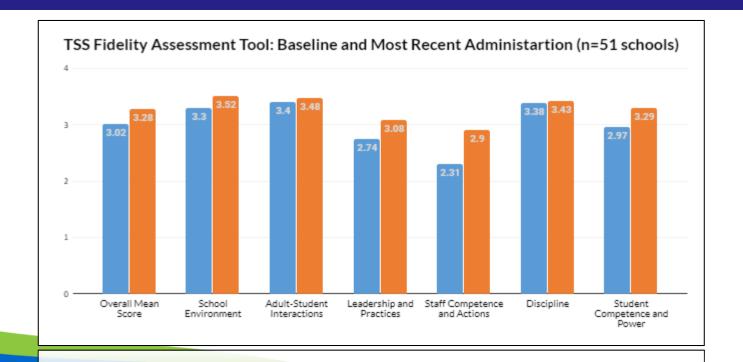
- Changes between reporting periods
 - Within same schools
 - Within grade levels
 - Project-wide
- Deeper understanding of cross-sectional/baseline results to inform non-project practice and technical assistance
- Information along with assessment tools/instruments at: https://dpi.wi.gov/sspw/mental-health/trauma/evaluation



TSS Fidelity Assessment Tool

- Instrument developed by DPI with consultation from statewide partners
- Asks schools to report on programs, policies and procedures as fully, minimally, partially or not in place
- Items are combined into 6 sections: (1) School Environment (2) Adult-Student Interactions (3)
 Leadership and Practices (4) Staff Competence and Actions (5) Discipline (6) Student
 Competence and Power
- As of October 2018, 51 schools have taken the assessment tool at least twice





Score

Overall Mean

Environment

School

Interactions

Adult-Student

Leadership and Staff Competence Practices and Actions



Power

Competence and

Student

Discipline

ARTIC (Attitudes Related to Trauma Informed Classrooms)

- Survey developed out of Tulane University (New Orleans)
- Available in varying lengths (TSS using a 10 item to maximize response rate)

- Benefit in that it can quickly assess attitudes of teachers and staff related to Trauma-Informed practices
- A potential weakness lies in respondents being aware of a "correct" answer and that driving responses versus true feelings



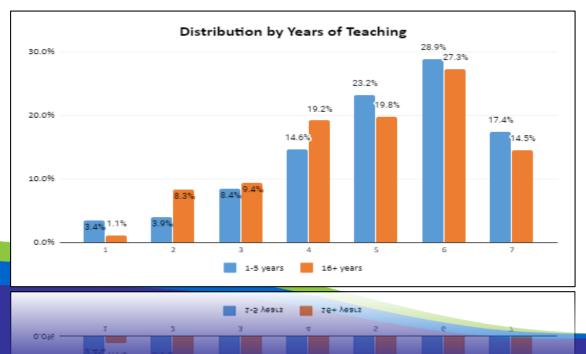
Baseline Results Example: ARTIC (Q1)

I believe that...

Students could act better if they really wanted to.



Students are doing the best they can with the skills they have.





Baseline Results Example: ARTIC (Q1)

On the item related to students behaviors (if they want vs. if they can):

- Majority lean towards "if they can" to varying degrees
- Those teaching 16+ years are less enthusiastic or committal in this view
- What are the reasons behind this?
 - Are younger teachers trained differently?
 - Are younger teachers more idealistic and they will also moot this view?

How can training and technical assistance take into account this baseline difference?



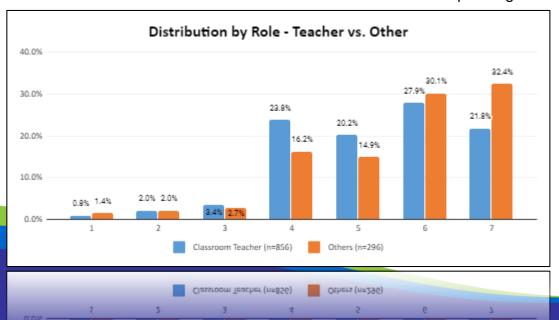
Baseline Results Example: ARTIC (Q10)

I believe that...

The most effective helpers find ways to toughen up - to screen out of the pain - and not care so much about the work.



The most effective helpers allow themselves to be affected by the work to feel and manage the pain - and to keep caring about the work





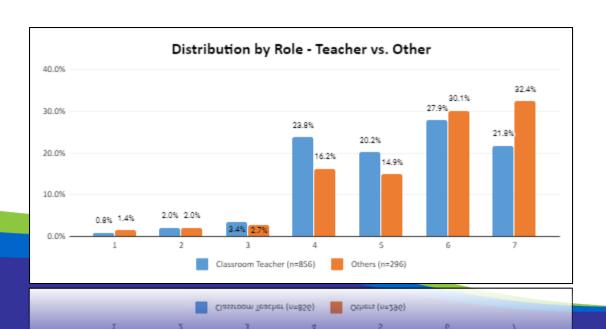
Baseline Results Example: ARTIC (Q7)

I believe that...

Students need to experience real life consequences in order to function in the real world



Students need to experience healing relationships in order to function in the real world





U.S. Department of Education School Climate Surveys (EDSCLS)

- Collection of 4 climate surveys (student, instructional staff, noninstructional staff, parent/caregiver)
- Schools in the TSS project taking survey at baseline and follow-up
- Surveys are not identical in length (between type), however address similar topics



U.S. Department of Education School Climate Surveys (EDSCLS) Survey Domains and Sub-Domains





U.S. Department of Education School Climate Surveys (EDSCLS)

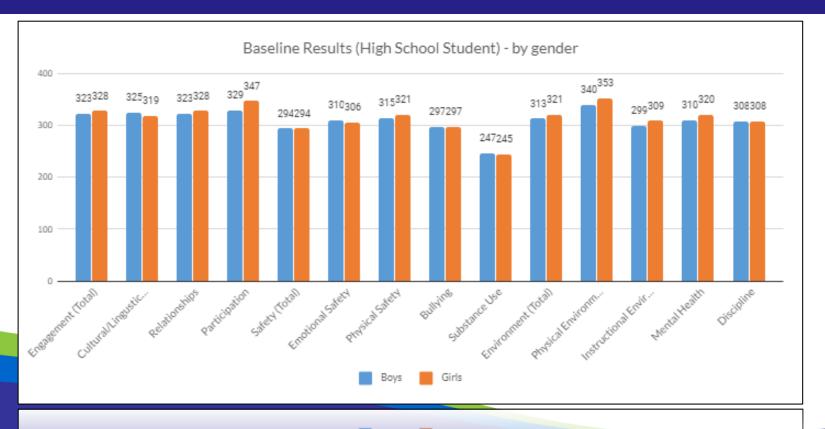
Questions are grouped based on topic and "scale scores" (100-500) are computed for each survey with
each domain and sub-domain. Sub-domain scale scores within the same domain can be compared. For
the score, higher is always better (regardless of the labeling of the domain)

An advantage is the ease of comparison of scale scores between administrations and within schools. It
can also bring up very specific questions that schools can ask themselves based on their results

However, the surveys can be a challenge to take due to their length and since scale scores are a result of
an algorithm, it can be difficult to explain their standalone significance



EDSCLS (Student) Example





EDSCLS (Student) Interpretation

Results at this High School (real data) show that in the *engagement* and *environment* domains, girls score higher than boys. However in *safety*, this difference goes away

A school may ask:

- What can be done to improve participation among boys?
- The substance use score (since it can be compared to other *safety* domain measures) is very low. What can be done?
- How can we help girls' emotional safety since it is both lower than the boys score and lower than their physical safety score?



Quantitative results provide a wealth of information to help direct the project now and for future efforts

- Program fidelity tool shows improvements can be made in a variety of areas in a short period of time
- ARTIC and EDSCLS surveys provide real-time information on the perceptions that exist among staff, students and families that can drive short and long-term initiatives



More in-depth statistical analysis of ARTIC and EDSCLS results (at the school level) with be forthcoming during the 2018-19 school year as more schools are able to have multiple assessments





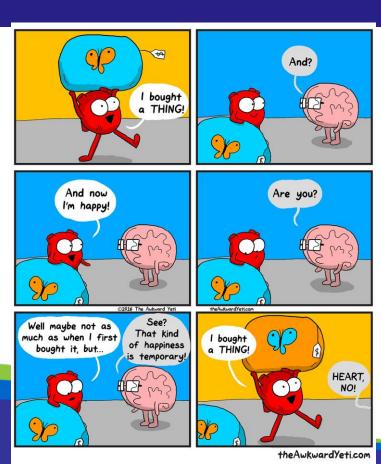
Through the project formal and informal interviews have taken place

The enthusiasm expressed through conversations and the number of schools joining at each available new cohort opportunity speaks to the <u>need the TSS</u>

Project helps satisfy and <u>the eagerness for schools to have resources to address the needs of all their students</u>



Sound Familiar?





Top 4 Barriers:

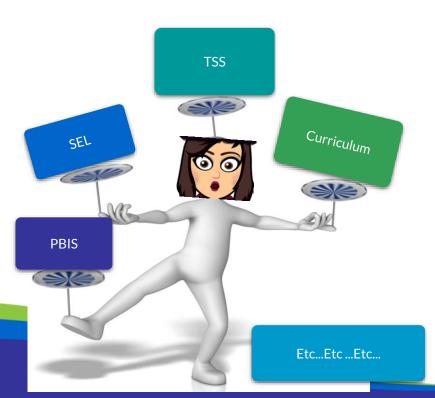
- Time
- Team composition
- Changing Staff Mindset
- Integration
- Sustainability

Other Common Barriers:

- Collaboration with other agencies
- Finding Community & Family Members to be on the team
- Organizing the materials, tools, resources
- Fostering Buy-In
- Communicating the message
- Discipline procedures
- Staff Turnover



"This feels like another thing"





Initiative Alignment



Leadership Team is the Needle



Initiative Alignment

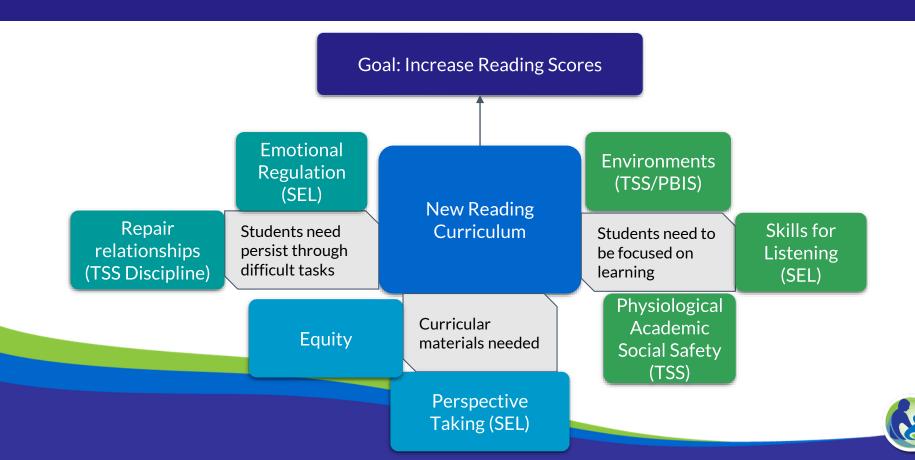


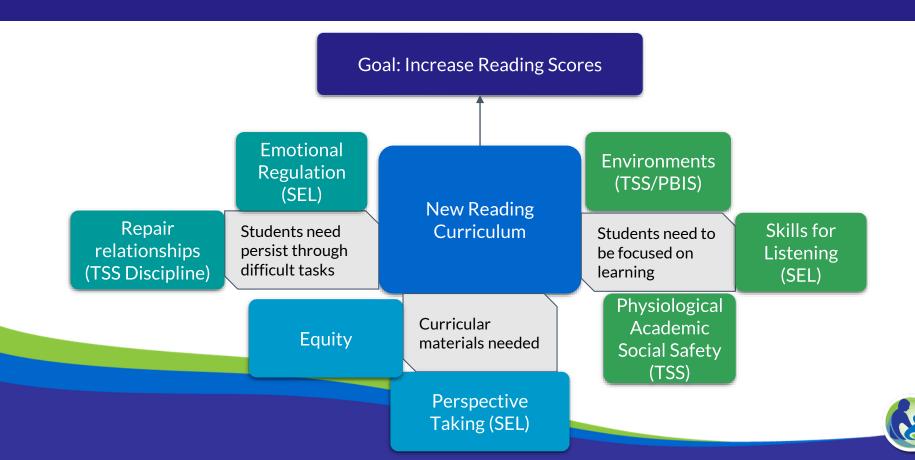


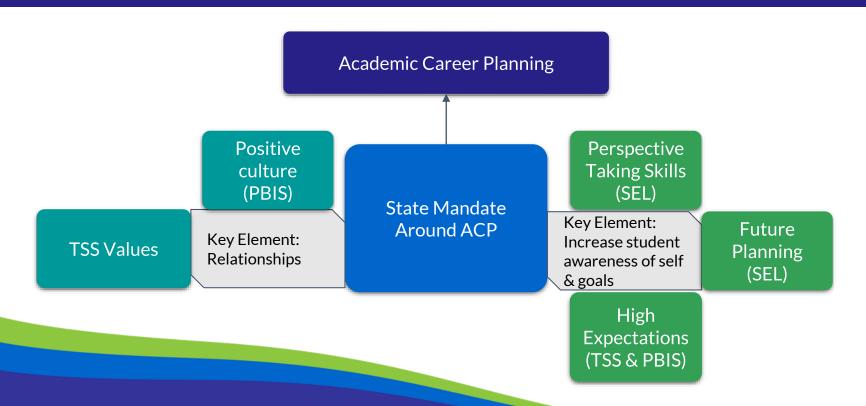


Leadership Team is the Needle

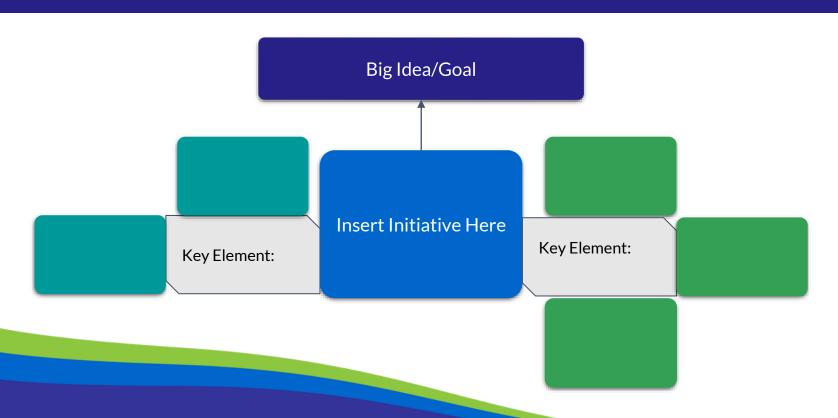














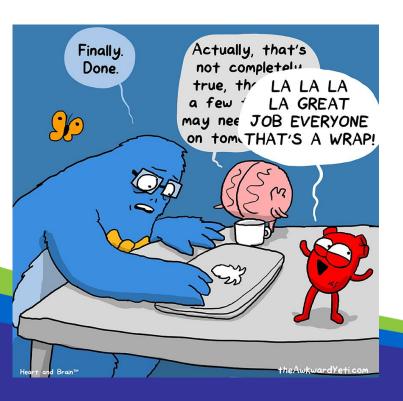


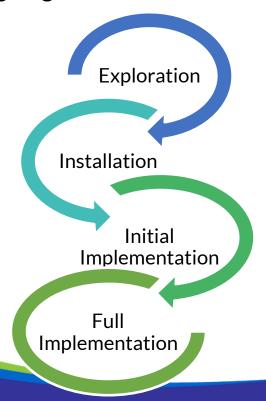


List <u>Current</u> Initiatives that focus on Behavior and/or Mental Health Support					
District/School Initiative	Purpose	Expected Outcome	Target Group	Financial Commitment (1 = low, 5 = high)	Relation to District Mission & Strategic Plan (1 = low, 5 = high)
				1 2 3 4 5	1 2 3 4 5
				1 2 3 4 5	1 2 3 4 5
				1 2 3 4 5	1 2 3 4 5
				12345	1 2 3 4 5
				1 2 3 4 5	12345
				1 2 3 4 5	1 2 3 4 5

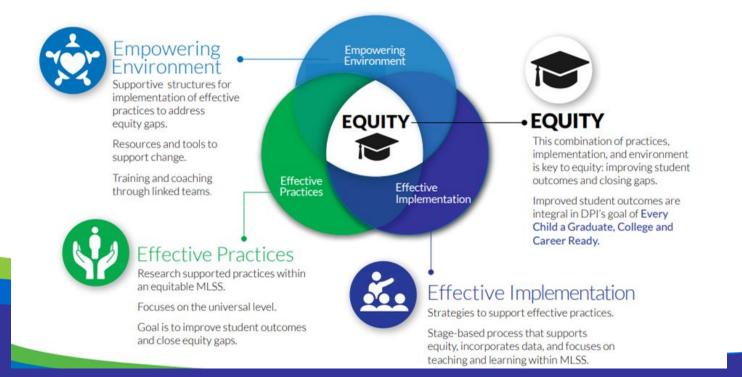


"How do we keep this going?"











Keys to Implementation

Exploration Installation Initial Implementation Full Implementation

- Assess needs
- Examine intervention components
- Consider Implementation Drivers
- Assess Fit

- Acquire Resources
- Prepare
 Organization
- Prepare Implementation Drivers
- Prepare Staff

- Adjust Implementation Drivers
- Manage Change
- Deploy Data Systems
- Initiate
 Improvement
 Cycles

- Monitor & Manage Implementation Drivers
- Achieve Fidelity & Outcome Benchmarks
- Further Improve Fidelity & Outcomes



"How do we keep this going?"

Ways that schools have promoted sustainability

- Intentionality
- On boarding process
- Hiring process changes
- Building capacity
- Acknowledging everyone's roles
- Self-reflecting and adjusting
- Long term vision, short term goals
- Community & parent involvement
- Policy changes



Wisconsin's TSS Initiative: Anecdotal Results

"I see that [trauma reactions] in some students, and now it's making me think their choices may have more with their background than ...[me]."

~TSS Coach, paraphrasing teachers' budding awareness in his school.

"I think they [the teachers] thrive off of getting reasons for why kids are the way they are, vs. just saying 'that's the way they are.' So they are intrigued and they want to learn different strategies."

~TSS Coach

[TSS Initiative] is an amazing thing; it is changing [our school]. Again, I would say for the majority of the staff it's changing the way they think about kids and their behavior."

~Elementary School Principal

"It's been great information. The [TSS] modules have been extremely helpful. My background is psych and counseling. I feel I've gained tremendous amounts of insight. I mean, that's my field, and it's given me a different outlook."

~Middle School Counselor



Questions?

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